



Transparency & think tank excellence

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**TRANSPARENCY
IS BEAUTIFUL
IF YOU HAVE NOTHING TO HIDE**

TRADE MARK
Heineken
open your world



March/ April 2013

He Who Makes the Rules

Barack Obama's biggest second-term challenge isn't guns or immigration. It's saving his biggest first-term achievements, like the Dodd-Frank law, from being dismembered by lobbyists and conservative jurists in the shadowy, Byzantine "rule-making" process.

By Haley Sweetland Edwards



In late 2010, Bart Chilton, one of three Democratic commissioners at the U.S. Commodity Futures Trading Commission (CFTC), walked into an upper-floor suite of an executive office building to meet with four top muckety-mucks at one of the biggest financial institutions in the world.

There were a handful of staff members present, but it was a pretty small gathering—one,

- A [press release](#) on the launch of the 2015 report

THINK TANK TRANSPARENCY 2014

- A [report on think tank transparency](#) summarizing the rating results of 169 think tanks worldwide, for 2014
- A [data set](#) detailing these rating results, for 2014
- A [press release](#) on the launch of the 2014 report

ANNOTATED BIBLIOGRAPHIES

- Four annotated bibliographies on think tanks:
 - [Think Tank Transparency](#)
 - [Think Tank Funding](#)
 - [How Think Tanks Influence Policy](#)
 - [Corporate Interests and Think Tanks](#)

OTHER PUBLICATIONS

- A list of [key players](#) in the world of think tanks and think tank transparency
- **NEW!** A detailed overview of [financing & transparency of think tanks in France](#), by Alexis Courbon Michel (in French)
- A page describing how a think tank can [get 5-star transparency](#)
- A report summarizing the funding of [21 leading US think tanks in 2013](#)
- Data how the [21 leading US think tanks](#) developed between 2012 and 2013 ([request the data through our sign-up sheet here](#)).

Sign up for regular updates via [Email](#), [Facebook](#) or [Twitter](#) now in order to receive a notification as soon as new materials become available.





atlan

atlan - Google-Suche

atlant**ic council**

atlant**ic council funding scandal**

atlant**a**

atlant**a falcons**

atlant**a braves**

Google

RATING		CRITERION
Five stars	*****	highly transparent: all donors listed, clearly identifying funding amounts for, and sources of, particular projects ²
Four stars	****	broadly transparent: all donors above USD 5,000 listed in 4+ precise funding brackets, with anonymous donors no more than 15%
Three stars	***	all or most donors listed in 2 or 3 broad contribution brackets [e.g. "USD 5,000 to 15,000, the following donors"] ³
Two stars	**	all or many donors listed, but little or no financial information
One star	*	some donors listed, but not exhaustive or systematic
Zero stars	0	no relevant or up-to-date ⁴ information

Testing Innovative Approaches -- Form 1

File Edit View Insert Responses (270+) Tools Add-ons Help All changes saved in Drive

Edit questions Change theme View responses View live form

Ease of Access

How easy was it to find this information?

- Fast, aggregated, up to 6 clicks (and some scrolling)
- Accessible, but disaggregated in several places 7-11 clicks
- Hard to find, roughly 12-18 clicks
- Obscure, requires detective work, 19 clicks or more
- Not there at all...

Funding Transparency: your assessment on how clear it is where money is coming from?*

How do you assess the transparency of income for this think tank? (Note: if much income is membership based, we do not need every member to be listed. We are primarily interested in contributions above 5000 USD)

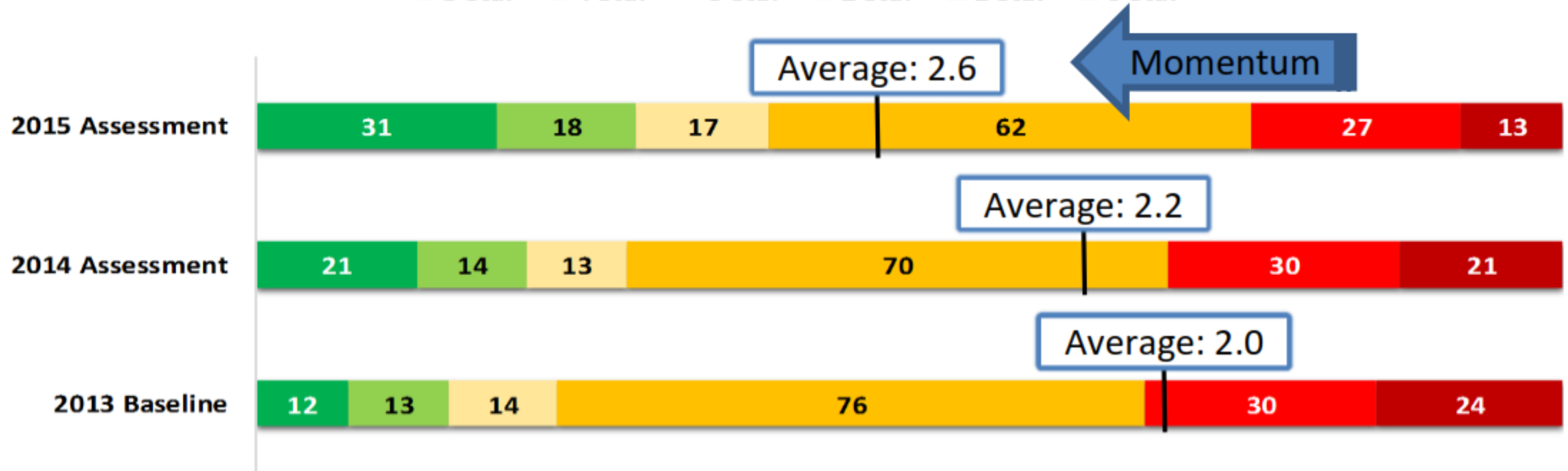
- 0 Stars, no relevant info
- 1 Star: some donors listed, but not exhaustive or systematic
- 2 Star: all or many donors listed, but no or little financial information
- 3 Star: all or most donors listed in 2 or 3 broad contribution brackets [i.e. "5.000 to 15.000 USD, the following donors"]
- 4 Star: all donors above \$5000 listed in 4+ precise funding brackets, anonymous donors no more than 15% (if membership base: precise number of members)
- 5 Star: all donors listed and clearly identifying funding amount for, and source of, particular projects
- Mark if information particularly inconsistent
- Other:

Specific Improvements You Suggest

In addition to going to the next level, are there other specific things this think tank could do to improve transparency?

Global Rating Results & Trends

5 Star 4 Star 3 Star 2 Star 1 Star 0 Star



Organizations present at this Conference

■ 5 Star ■ 4 Star ■ 3 Star ■ 2 Star ■ 1 Star ■ 0 Star

2015 Assessment



2.0

Current Average

their exemplary transparency when it comes to publicly disclosing their sources of funding. These think tanks use their websites to disclose in great detail who funds them, with what sums, and for what research projects. They set the gold standard for the field as a whole.

- African Economic Research Consortium (Kenya)
- Bruegel (Belgium)
- Center for Democratic Transition (CDT) (Montenegro)
- Center for Global Development (United States)
- Center for Research and Policy Making (CRPM) (Macedonia)
- Center for the Study of Democracy (CSD) (Bulgaria)
- Centre for International Governance Innovation (CIGI) (Canada)
- Centre for Monitoring and Research (CeMI) (Montenegro)
- Centre for Policy Research (India)
- Corruption Watch (South Africa)
- Economic Policy Research Center (EPRC) (Georgia)
- European Centre for Development and Policy Management (ECDPM) (Netherlands)
- European Policy Institute - Skopje (Macedonia)
- Global Integrity (United States)
- Grupo FARO (Ecuador)
- IEA Kenya (Kenya)
- Institute Alternative (IA) (Montenegro)
- Institute of Southeast Asian Studies (ISEAS) (Singapore)
- Instituto de Pesquisa Econômica Aplicada (IPEA) (Brazil)
- International Food Policy Research Institute (IFPRI)
- JumpStart Georgia (Georgia)
- Natural Resource Governance Institute (United States) (FORMERLY: Revenue Watch Institute (RWI))
- Norwegian Institute for International Affairs (NUPI) (Norway)
- Pew Research Center (United States)
- Policy Association for an Open Society (PASOS) (Czech Republic)
- Reactor - Research in Action (Macedonia)
- Social Policy and Development Centre (SPDC) (Pakistan)
- Stiftung Wissenschaft und Politik (SWP) (Germany)
- Stimson Center (United States)
- Stockholm Environment Institute (SEI) (Sweden)
- Stockholm International Peace Research Institute (SIPRI) (Sweden)
- Transparency International - Georgia (Georgia)
- Woodrow Wilson Center (United States)
- World Resources Institute (United States)

+ Macedonian Center for International Cooperation

world outcomes is Carnegie's business. Today Carnegie has research centers in Beijing, Beirut, Brussels, and Moscow in addition to its headquarters in Washington, DC. It will soon open a center in New Delhi. As it enters its second century, Carnegie is committed to building the premier global think tank by continuing its international expansion while maintaining the quality and coherence of the organization.

Carnegie is uniquely fortunate to be able to rely on its endowment, the legacy of Andrew Carnegie's original 1910 gift of \$10 million, to provide core funding for its programs. That funding, which covers close to 50 percent of Carnegie's annual budget, ensures that scholars can maintain their independence and have the freedom they need to produce the highest quality work.

FINANCIAL STATEMENTS

[Financial Statements June 30, 2014 and 2013](#)

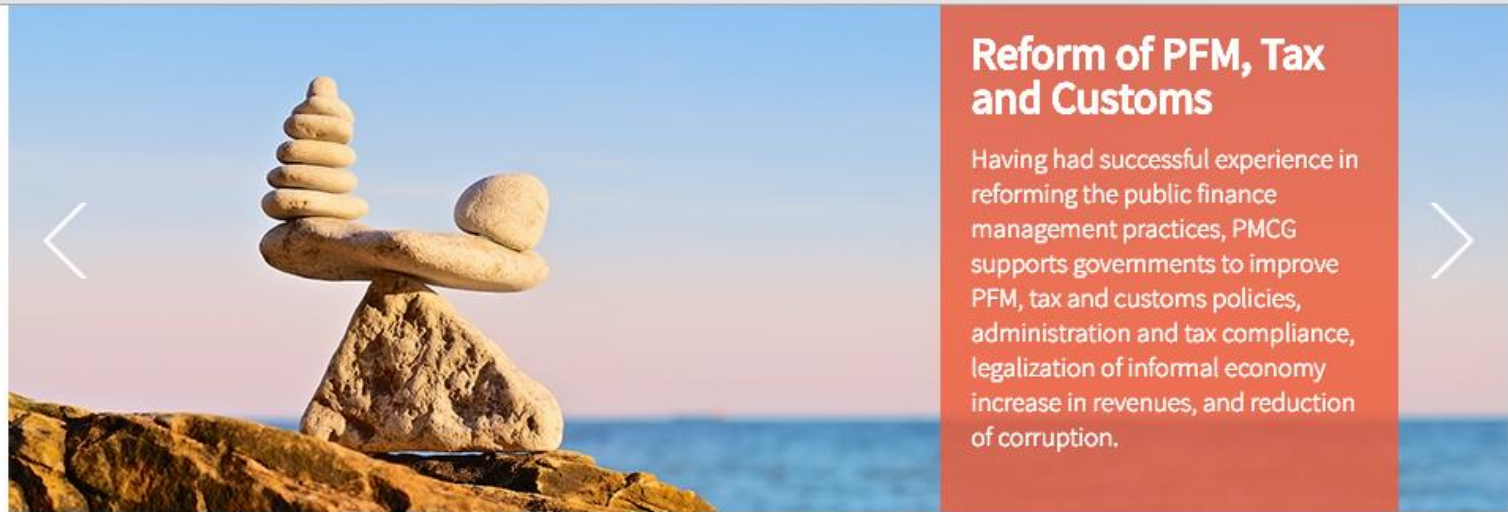


ECDPM RECEIVES GOLD STANDARD RATING FOR FINANCIAL TRANSPARENCY FOR THE SECOND TIME

Transparify, an initiative providing a global rating of the financial transparency of think tanks, awarded ECDPM its gold standard rating for the second year in a row. Only eight other organisations in the EU received this maximum score.

“Think tanks can play a positive role producing independent, in-depth policy research to inform politicians, media and the public,” said Hans Gutbrod, Executive Director of Transparify. “As key players in democratic politics, they have a responsibility to be transparent about their operations.”

Learn more at transparify.org



Reform of PFM, Tax and Customs

Having had successful experience in reforming the public finance management practices, PMCG supports governments to improve PFM, tax and customs policies, administration and tax compliance, legalization of informal economy increase in revenues, and reduction of corruption.

Delivering Progress – PMCG is an international development company specializing in policy advising, capacity building, infrastructure development, maximizing investments, and corporate management. We have the knowledge, experience and personnel to deliver success internationally.

"The Press and Public Relations Department of the Ministry of Justice(MoJ)was created in late 2012. In 2013, we began to form the structure of the Department in which we got..."

Mariam Skhiladze

Head of Press and Public Relations Department of the Ministry of Justice



NEWS

PMC Research Center Awarded for the Highest Level of Transparency

25-Sep-2015



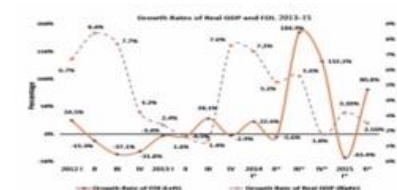
We are excited to share the news that PMC Research Center (PMC RC) was recently granted a 5 star transparency award. It is a great honor for us to be awarded by Think Tank Fund of the Open Society Foundations for setting the gold standard for the field as a whole, ...

[ALL NEWS](#) + more

PUBLICATIONS

Issue 57: Real GDP and FDI - I-II Quarters...

09-Oct-2015



During the first half of 2015, the real Gross Domestic Product (GDP) of Georgia increased by 2.8% (208.2 mln GEL) compared to the corresponding period in 2014. In this period, the volume of Foreign Direct Investment (FDI), an important source of long-term economic growth, in Geo...

[ALL PUBLICATIONS](#) + more

Retweeted 19 times
 **Kwame Owino** @IEAKwame · 2h
@IEAKwame ranked as 5 Star think tank on financial transparency. Joint first in Africa with the @AERCAFRICA static1.squarespace.com/static/52e1f39...

RETWEETS
19

FAVORITES
7



6:10 AM - 17 Feb 2015 · Details



Reply to @IEAKwame @IEAKwame @IEAKwame @AERCAFRICA

 **Al-Amin Kimathi** @alaminkimathi · 2h
@IEAKwame Congratulations for being HIGHLY TRANSPARENT! @IEAKwame @AERCAFRICA



 **Kwame Owino** @IEAKwame · 2h
@alaminkimathi @IEAKwame @AERCAFRICA Thanks. We hope to keep it next year b/c transparency doesn't hurt but is part of our strength.



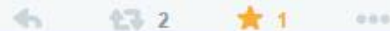
 **Al-Amin Kimathi** @alaminkimathi · 2h
@IEAKwame Keep on keeping it. And let's all emulate you. @IEAKwame @AERCAFRICA



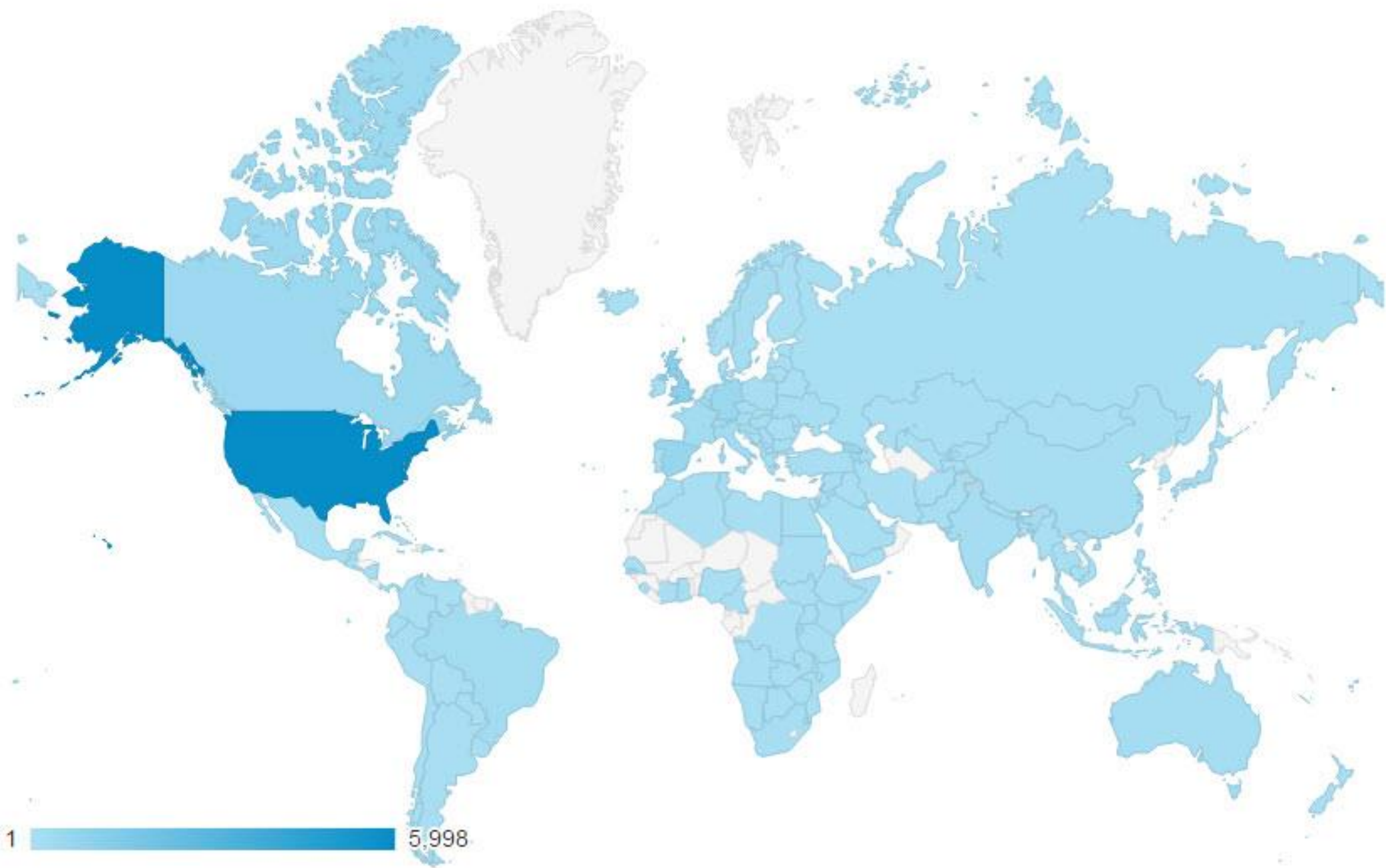
 **Joseph Bonyo** @JBonyo · 2h
@IEAKwame Congratulations Kwame and the good team at @IEAKwame @AERCAFRICA



 **Kwame Owino** @IEAKwame · 2h
@alaminkimathi @IEAKwame If we fail to aim for high transparency, then we reduce our ability to demand budget transparency in #Kenya.



View more in conversation →

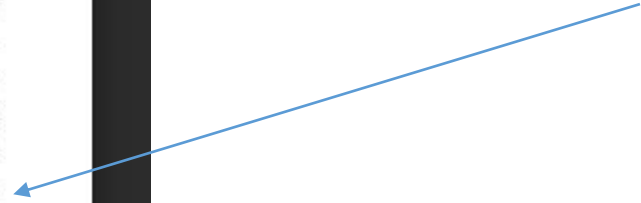


para neutralizar la corriente pacifista de los años setenta

el resto de Europa existen las macrofundaciones de los partidos políticos europeos, cuya trayectoria es bastante curiosa, según destaca Ponsa. Explica que con el fracaso de la Constitución Europea del 2005, que fue rechazada en referéndum en Francia y Holanda, la Unión Europea quiso cambiar la mala visión de la opinión pública hacia las instituciones comunitarias y favorecer la creación de estas macrofundaciones por los partidos políticos con la misión de acercar Europa a la ciudadanía. Ya antes, en los años ochenta, habían recibido un impulso importante por la que fue primera ministra británica Margaret Thatcher. “Amiga y admiradora de Reagan, defensora de las ideas neoliberales y conservadoras de la época, logró que se produjera la eclosión de esta moda en el Reino Unido y, por con-

tute, catalogados entre los *think tanks* más influyentes del mundo, recibieron el equivalente a casi 1.000 millones de euros durante 20 años con el objetivo de difundir las ideas de los neoconservadores. En Europa se ha ido consolidando el liberalismo económico entre los laboratorios de ideas más importante como el Adam Smith Institute. Quien paga manda. Tal vez por eso la transparencia no es el plato fuerte de gran parte de este tipo de organizaciones.

A veces, demasiadas, su financiación es un misterio. Según el último informe de transparencia financiera liderado por Hans Guthrod, director ejecutivo de Transparify –una iniciativa financiada por Open Society Foundations, una organización creada por el magnate George Soros–, sólo el 12% de los *think tanks* más influyentes del mundo son totalmente transparentes, mientras que alrededor del 70% no proporciona ningún tipo de información sobre las fuentes de sus recursos económicos (en el informe del año pasado, este porcentaje alcanzaba al 80% de los 169 centros más importantes del mundo, distribuidos en 47 países).



ANNEX I: EXTERNAL RATING RESULTS 2014-2015

Transparify has deliberately posted its methodology and assessment criteria online in order to encourage others to adopt our approach and conduct ratings on their own initiative.

During 2014-2015, people working independently from Transparify rated think tanks (and in one case also some advocacy groups) on six occasions, with two more to follow soon. These ratings, covering more than 180 institutions in total, were usually conducted by a single person, and sometimes according to slightly modified assessment criteria, so neither the reliability nor the comparability of individual data points is assured. Each of these mini-studies should be evaluated on its own merits. However, we believe that taken as a whole, each data set provides an interesting and salient snapshot of one particular corner of the global think tank landscape, and thus adds value to the broader debate.

Please note that Transparify has not in any way verified, endorsed or adopted as its own the data or conclusions presented in the studies discussed below.

1. Transparency of 48 grantees of the Think Tank Initiative: average 2.65 stars

In May 2014, Enrique Mendizabal, who runs the On Think Tanks blog, independently rated a cohort of grantees of the Think Tank Initiative, a programme dedicated to building the capacity of think tanks. His assessment criteria differed from those used by Transparify, but are roughly comparable in spirit if not in letter.¹⁷

Advancing CSO Capacities and Engaging Society for Sustainability (ACCESS)

სამოქალაქო საზოგადოების განვითარებისა და მოქალაქეების ჩართულობის პროექტი

PUBLIC POLICY AND ACCOUNTABILITY GRANTS (PPAG) APPLICATION FORM

PROPOSALS THAT DO NOT USE AND COMPLY WITH THIS FORM AND ITS INSTRUCTIONS MAY BE DISQUALIFIED.
(Please type)

1. Proposal Submission Date: []	2. Legal Name of Organization: []
3. Current Address: []	4. Legal Address: []
5. Office Telephone Number : []	6. Tax Identification Number: []
7. Name and Contact Information (email address and telephone number) of the Executive Director/Chair: []	
8. Title of the Proposed Project :	9. Project: Start Date: [] End Date: []

E. Organizational structure (Board, staff, members) and respective responsibilities. Please provide a list of the Board members and their community and employment affiliations (maximum 500 words). Attach additional pages if needed.
[]

F. Organization's annual operating budget for the past year: []

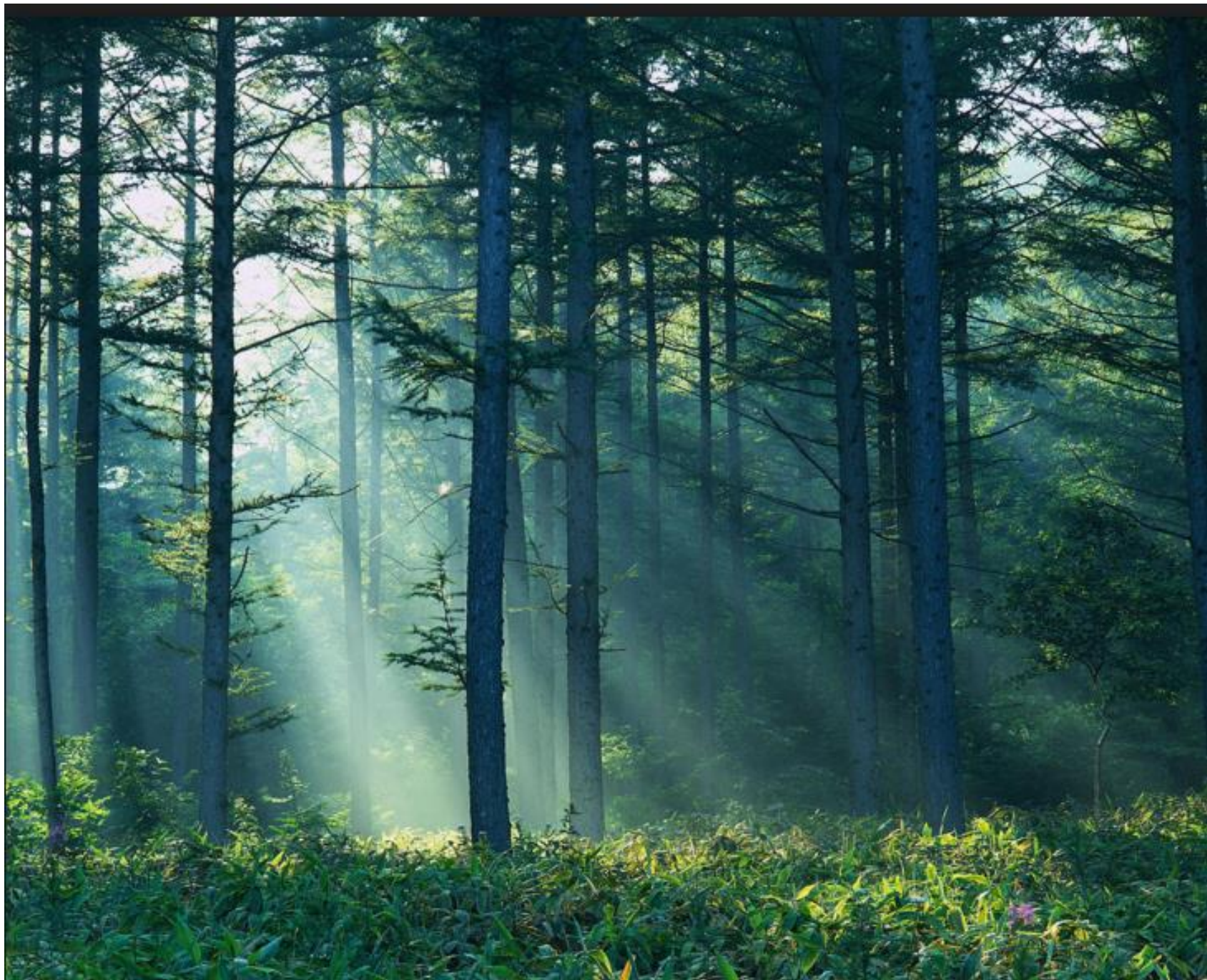
G. List in the table below three projects or partnerships with international donors (if any) that the organization was involved in in the last two years (including current initiatives).

Partner Institution	Start and end date	Purpose of Project/ Partnership	Total budget in USD \$	Name of donor(s)
[]	[]	[]	[]	[]
[]	[]	[]	[]	[]
[]	[]	[]	[]	[]

H. Please describe the organization's practices, procedures, and publications used to ensure financial transparency and disclose funding sources (e.g., funding sources listed on the organization's website, in a publicly available annual report, in a public outreach fact sheet, etc).
[]

IV. SUPPORT FOR ORGANIZATIONAL DEVELOPMENT

I. Successful PPAG applicants will be eligible for technical Assistance (TA) activities that FWMI ACCESS will



www.transparify.org/get-five